CORPORATE GOVERNANCE CORPORATE GOVERNANCE

Principle 8: Relations with Shareholders and other Key Stakeholders

Key Stakeholders

The Company is committed towards an open communication with its key stakeholders and to take into account their expectations in the decision-making process. Our various stakeholders are involved in a dialogue on aspects of the MUA's organisational position, performance and outlook, where appropriate.

The key stakeholders of the Group and the principle ways in which we engage with them are detailed below:

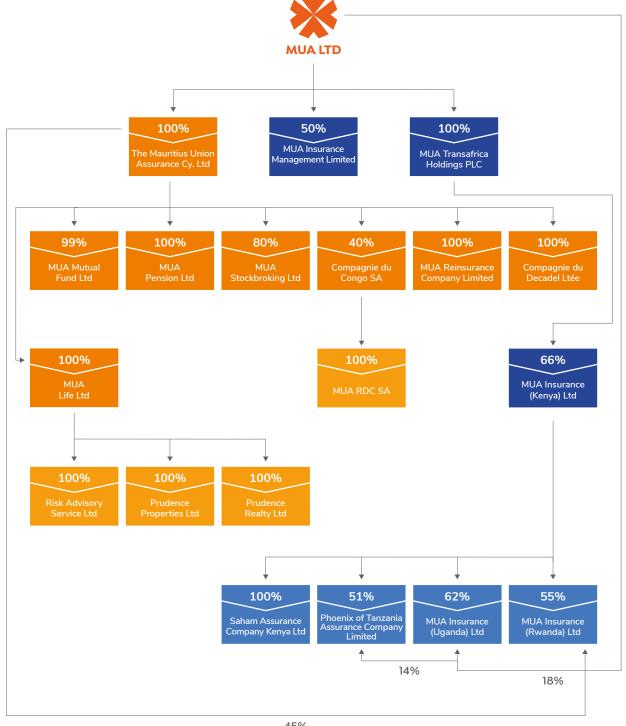
Shareholders & Institutional Investors	The importance of transparency in our shareholder communication is vital and is reflected in various initiatives: the company website (company information, statutory disclosures & updated news); Annual Report; media communiqués (Statement of Accounts, Notice of Dividends & Press Releases); investor meeting (presentation available online); Annual General Meeting.	
Employees	Employee engagement is a pillar of the organisation and this is articulated in weekly communication via various channels (email, staff portal & social media); training & development sessions; monthly management and quarterly staff meetings; internal publications.	
Customers	Co-ordinated media campaigns across various channels; dynamic social media presence; informative company website; marketing & communication supports available through our offices and representatives; direct communications (email, post & text messages).	
Regulators	Regular meetings and interactions with various departments of the Financial Services Commission arongoing interaction on new products, marketing materials, compliance issues and the financial services sector.	
We prioritise communications with our business partners and service providers, including brol agents and our reinsurers. The aim is to build solid and enduring partnerships by exchanging in best-practices and experience to empower the respective teams.		

Group Shareholding Structure

Shareholders holding more than 5% of the Ordinary Shares:

Name of shareholder	% HOLDING
Kasa Investments Ltd	13.86
Succession Mr Pierre Joseph Emile Latour-Adrien	10.68
Devlin Investments Ltd	6.91

Group Shareholding structure as at 31 December 2021 was as follows:



115 114

CORPORATE GOVERNANCE CORPORATE GOVERNANCE

Shareholding Profile

Shareholders' Spread						
Number of shares	Number of shareholders	% of shareholders	Number of shares	% of shares		
1-500	793	36.5775	126,661	0.2480		
501-1,000	206	9.5018	159,614	0.3125		
1,001-5,000	554	25.5535	1,371,516	2.6853		
5,001-10,000	194	8.9483	1,408,779	2.7582		
10,001-50,000	287	13.2380	6,441,757	12.6122		
50,001-100,000	55	2.5369	4,088,088	8.0040		
100,001-250,000	47	2.1679	7,813,948	15.2988		
250,001-500,000	20	0.9225	6,910,213	13.5294		
500,000	12	0.5535	22,755,055	44.5517		
Total	2,168	100.0000	51,075,631	100.0000		

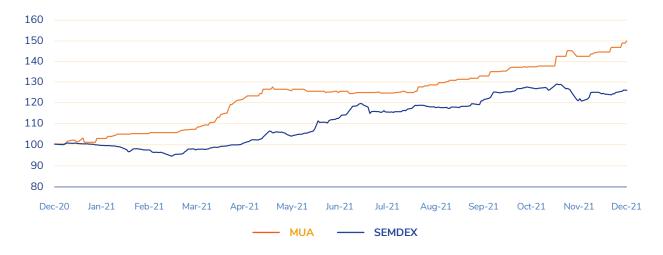
Shares in Public Hands

In accordance with the Listing Rules of the Stock Exchange of Mauritius, at least 25% of the shareholding of the Company is in public hands.

Dividend Policy

The Company has no formal dividend policy. Dividends are paid twice a year, in June and December and are subject to the profitability, cash flow, minimum capital requirements, capital expenditure and foreseeable investments opportunities.

Shareholder Price Information



Shareholders' Agreement

The Company is not aware of any shareholders' agreement.

Shareholders Information

The annual meeting of shareholders is the main forum where shareholders may exercise their rights to vote on the company's affairs and on its governing body. Notices of meetings and annual reports are sent to the shareholders within prescribed delays A number of Board and Committees' members are present at the annual meeting to give insights on the company's performance, outlook and strategies and to respond to queries from the floor. The external auditor is also invited to the annual meeting.

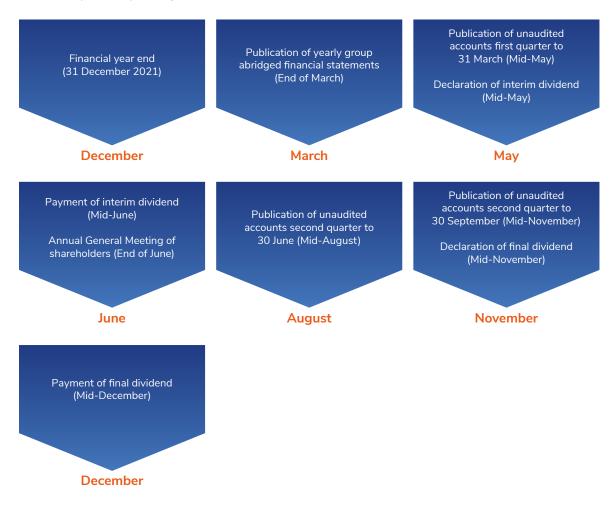
Shareholders are encouraged to attend the meeting and to avail of the opportunity of raising and discussing any matter relevant to the Company's performance.

The Company publishes on a quarterly basis abridged financial statements and, as and when necessary, any share price sensitive information including dividend declaration.

The Annual Report of the Company and its subsidiaries is published on the website: mua.mu

Shareholders' Calendar of Events

Timetable of important upcoming events



116